

West Grey Public Library Board

Mission Statement: The West Grey Library offers resources and services inclusive for all. This is an online meeting

We are using the ZOOM meeting software

To join the meeting through your computer (or smartphone with the ZOOM app) go to: <u>https://us02web.zoom.us/j/82003575734?pwd=ek1GQ3pXMIZ3YzNqcXR3UHVKUDE1QT09</u>

Join Zoom Meeting

If you prefer to phone in and listen live Dial. +1 647 558 0588 Canada (long distance charges to Toronto may apply) If prompted, enter the meeting ID 820 0357 5734 and Passcode: 584687

Agenda

February 9, 2022, 7pm

- 1. Call to Order
- 2. Approval of Agenda

Moved by and seconded by THAT the West Grey Library Board approves the agenda.

- 3. Declaration of Pecuniary Interest or Conflict of Interest
- 4. Correspondence
- 5. Consent Agenda

a. Adopt previous minutes – January 12, 2022, January 12, 2022 closed minutes & January 26, 2022

b. Accounts Payable – A/P Voucher V13 - \$6,217.24 & V01 \$8,958.01 Recommendation: Be it hereby resolved that the West Grey Public Library Board adopt items A to B on the consent agenda.

Moved by and seconded by THAT the West Grey Library Board adopt items A to B on the consent agenda.

- 6. Librarian' s report
- 7. Matters arising from the minutes
 - a. RFP Service Review
- 8. Report from Council members'
- 9. Other business



West Grey Public Library Board

Mission Statement: The West Grey Library offers resources and services inclusive for all.

- 10. Open Discussion (15 min)
- 11. Next Meeting Wednesday March 9, 2022, 7pm
- 12. Adjournment

Zoom Meeting Participant Functions:

Using a computer

1. Click on the icon labelled participants on the Zoom Menu Bar. (If you don't see the menu bar move your mouse slightly, and the bar will appear).

2. The white participants box that appears after you do Step 1 has a raise hand command at the bottom, just click that to raise your hand.

3. When prompted, click raise hand if you have a question or comment.

4. Lower it by clicking the same button, now labelled lower hand.

Using a tablet or cellphone app

- 1. Click participants.
- 2. Choose more at the bottom of the participants' screen.
- 3. Choose raise hand.

4. The hand icon will turn blue, and the text below it will switch to say lower hand while your hand is raised.

Using telephone

1. To join a meeting via telephone, dial: 1-647-558-0588 and enter the meeting ID provided (long-distance charges to Toronto may apply). Press *9 to raise your hand.

West Grey Public Library Board Minutes

January 12, 2022 West Grey Public Library - Virtual

Present: Malcolm Beddoe (Chair), Stephen Townsend, Michele Humphrey (Vice Chair), Beth Hamilton, Elizabeth Murray, Boyde Colwell, Kim Storz, CEO

Absent:

Call to Order

The Chair called the meeting to order at 7:00 pm

Moved by Beth Hamilton and seconded by Stephen Townsend it hereby be resolved that the West Grey Public Library Board approve the agenda as amended. Motion carried.

Declaration of Pecuniary Interest or Conflict of Interest

It is recorded that there were no declarations of pecuniary or conflict of interest or the general nature thereof.

Delegation

None.

Consent Agenda

- a. Adopt previous minutes- December 8, 2021 & December 22, 2021
- b. Accounts Payable A/P Voucher V12 December 2021

Moved by Boyde Colwell and seconded by Stephen Townsend it hereby be resolved the West Grey Public Library Board adopt items A and B on the consent agenda with amendments to December 22, 2021, minutes. Motion carried.

Librarian's Report CEO presented report to Board.

Moved by Stephen Townsend and seconded by Boyde Colwell that WGPL continue to be fine-free. Motion carried.

Council representatives confirmed that WG CAO has been given direction to work with WGPL CEO on MoU.

Moved by Michele Humphrey and seconded by Beth Hamilton to receive the Librarian's Report. Motion carried.

West Grey Public Library Board Minutes

Correspondence

Board Chair received a phone call from Grey Highlands Board Chair. This will be discussed further in matters arising from minutes.

Matters arising from the minutes

Discussion outside of Board Meetings- Board Chair cautioned members about the need to bring discussions to Board.

Grey Highlands Service Contract

GH CEO will present WGPL proposal to GH Board Meeting January 12, 2022.

Moved by Macolm Beddoe and seconded by Beth Hamilton that the West Grey Public Library Board RFP for a service review to be completed in 2022. Following discussion the motion was withdrawn.

Second motion: Moved by Liz Murray and seconded by Boyde Colwell THAT West Grey Public Library Board moves to hire a consultant to ascertain how best to deliver inclusive, cost-efficient library services under the duality of the Ontario Library Services Act and the budget allocated by the Municipality of West Grey. Following discussion motion was deferred.

Report from Council members

Budget negotiations continue.

Other business:

Land Acknowledgement- Policy Committee met on January 11, 2022 and decided to pursue awareness opportunities before implementing a Land Acknowledgement.

Closed Session

Moved by Malcolm Beddoe and seconded by Stephen Towsend THAT the West Grey Public Library Board move into closed session at 8:15.

Be it resolved that the West Grey Public Library Board, does now go into a closed session to discuss identifiable individuals and the disposal or acquisition of land and buildings.

Moved by Stephen Townsend and seconded by Boyde Colwell THAT the West Grey Public Library Board returns to open session at 8:55.

(Chair Malcolm Beddoe confirmed that only closed session items identified were discussed in closed session.)

Moved by Boyde Colwell and seconded by Liz Murray THAT Malcolm Beddoe continue as Chair for 2022. Nominations closed. Malcolm accepted the nomination.

West Grey Public Library Board Minutes

January 12, 2022 West Grey Public Library - Virtual

Open Discussion

Expanded direction provided to CEO around the Service Review process.

Next Meeting: January 26, 2022 at 7pm via ZOOM

Adjournment: Motion to adjourn at 9:00 pm moved by Elizabeth Murray.

Chair

Date



Present: Malcolm Beddoe (Chair), Stephen Townsend, Michele Humphrey (Vice Chair), Beth Hamilton, Elizabeth Murray, Boyde Colwell, Kim Storz, CEO

Absent:

Call to Order

The Chair called the meeting to order at 7:02 pm

Moved by Liz Murray and seconded by Beth Hamilton it hereby be resolved that the West Grey Public Library Board approve the agenda. Motion carried.

Declaration of Pecuniary Interest or Conflict of Interest

It is recorded that there were no declarations of pecuniary or conflict of interest or the general nature thereof.

Matters arising from the minutes

Grey Highlands Service Contract

Moved by Beth Hamilton and seconded Boyde Colwell that the West Grey Public Library Board renew the Service Contract with the Grey Highlands Public Library Board for a three-year contract from 2022-2024. Motion carried.

2022 Budget Adjustment

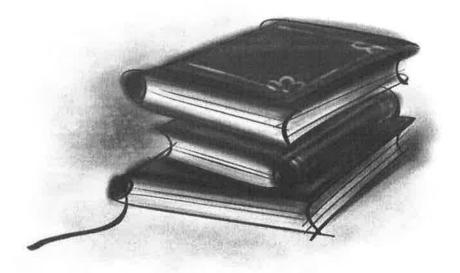
Moved by Stephen Townsend and seconded by Boyde Colwell THAT 2022 budget, as presented at the 26 January meeting, be approved. Motion carried

That the West Grey Library Board request THAT the CEO draft an RFP, using other library RFPs as models, and send it to the Policy Committee and the Chair for review for the next meeting.

Next Meeting: February 9, 2022 at 7pm via ZOOM

Adjournment: Motion to adjourn at 7:46 pm moved by Liz Murray.

Chair



MUNICIPALITY OF WEST GREY

LIBRARY BOARD MEETING

Wednesday, Feb. 9th, 2022

A/P VOUCHER 2021

December V13 - \$6,217.24

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2-5-4000-2043		Lib. Durham Book Processing Fees		Department T	/		670.0

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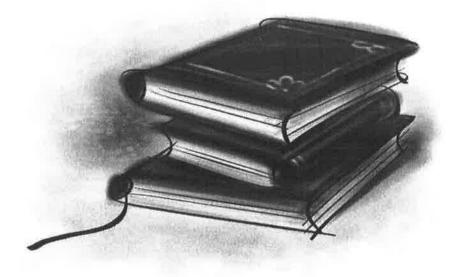
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Council/Board Report By Dept-(E	FT) IBCOM	Date : Feb	02, 2022	Page : 3 Time : 12:0	08pm
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17676694 Ayton Library phone/internet/ 2-5-3000-2016 2-5-3000-2017	- December Lib Telephone/Fax Normanby Lib Internet Normanby	341	29-Dec-2021	25-Jan-2022	28.66 95.99
HYDRO ONE NETWORKS INC.					
610 ALF DEC/2 December hydro @ 610 Alfred Str A 2-5-3000-2014	/ton - Libr portion Lib Utilities Hydro Normanby	341	29-Dec-2021	28-Jan-2022	96.98
		Department	Totals :		221.63
DEPARTMENT 4000 Library Expense	Durham				
CIB03019 CIBC CREDIT CARD SERVICES					
6065 DEC. 24/2 Credit: IONOS by '1&1' 2-5-4000-2036	Library- Photocopies, Database, Website	341	28-Dec-2021	11-Jan-2022	-1.09
6065 DEC, 24/2 Dec. 5 Amazon.ca: DVD order 2-5-4000-2045	Lib DVDs Durham	341	28-Dec-2021	11-Jan-2022	24.85
6065 DEC. 24/2 Canadian Living subscription renewa 2-5-4000-2046	I - 1 yr Lib Periodicals Durham	341	28-Dec-2021	11-Jan-2022	28.19
065 DEC. 24/2 December - Apple i-Cloud storage 2-5-4000-2036	Library- Photocopies, Database, Website	341	28-Dec-2021	11-Jan-2022	1.46
6065 DEC. 24/2 Dec. 18 Amazon.ca - book order 2-5-4000-2044	Lib Purchase Books Durham	341	28-Dec-2021	11-Jan-2022	56.66
6065 DEC. 24/2 Dec. 18 Amazon.ca - book order C 2-5-4000-2044	redit Lib Purchase Books Durham	341	28-Dec-2021	11-Jan-2022	-4.72
5065 DEC. 24/2 Eckhartds Floral Treasurers - 2 amai 2-5-4000-2012	yllis plants Volunteer Recognition Durham	341	28-Dec-2021	11-Jan-2022	114.13
3065 DEC. 24/2 Nov.24-Dec.22 Canada Post internlit 2-5-4000-2019	orary delivery charges Lib ILLO Expense	341	28-Dec-2021	11-Jan-2022	51.48
065 DEC. 24/2 Good Housekeeping subscription re 2-5-4000-2046	newal - 1 yrs Lib Perlodicals Durham	341	28-Dec-2021	11-Jan-2022	39.78
EAS00001 EASTLINK					
7667104 Neust. Library /securit -5-4000-2051	y - December Library - Security Expense	341	29-Dec-2021	25-Jan-2022	25.8
7667104 Neust. Library /securit -5-4000-2051			29-Dec-2021 29-Dec-2021	25-Jan-2022 25-Jan-2022	25.8 25.8

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Vendor Code Invoice No. G.L. Account	Vendor Name Description CC1 CC2	CC3 GL Acc	ount Name		E	Batch	Invc Date	Invc Due (Date Amoun
DEPARTMENT	4000	Library Expense	Durham						
453 GARAF JAI	December hydro @) Durham Library				341	27-Dec-2021	07-Jan-202	22
2-5-4000-2014			LIb Utiltiies H	lydro Durham					406.61
UNI21001	ENBRIDGE GAS	(UNION GAS)							
DECEMBER 20. 2-5-4000-2009	December heat @	Durham Library	Lib Utilities H	last Durbarn		341	29-Dec-2021	28-Jan-202	22 256.60
2-3-4000-2009					Departm	nent To	otals :		1,025.74
(EFT	r Paid 1	Fotal :		1,496.04
		Total Unpaid	for Approval	•	0.00		2		
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		Grand Total	ITEMS for App	proval :	6,217.24				



MUNICIPALITY OF WEST GREY

LIBRARY BOARD MEETING

Wednesday, Feb. 9th, 2022

A/P VOUCHER 2022

January V01 - \$8,958.01

	Board Report By Dept-(Co	inputer) part	Date :	Feb 02, 2023	2 Time	: 12:11 pr	
Vendor :	@HO00001 To ZZZ91192	grey	Cheque	Print Date :	01-Jan-2022	To 31-Jan-20	22
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Department :	All		Class :	All			
Vendor	Vendor Name						
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G.L. Account	t CC1 CC2 CC3	GL Account Name					Amoun
DEPARTMENT	2000 Library Expense	Neustadt					
SPA19370	SPARLING'S PROPANE CO. LTD.						
310440791273 2-5-2000-2009	Annual tank rental for Neustadt Library	Lib Utilities Heat Neustadt			3 27-Jan-2022	27-Jan-2022	67.74
	Jan. 16 propane delivery @ Neustadt L	-			3 27-Jan-2022	27-Jan-2022	
2-5-2000-2009		Lib Utilities Heat Neustadt		Department	Totale		466.03
							533.7
DEPARTMENT	4000 Library Expense	Durham					
AMA00001	AMAZON.COM.CA INC						
CA21X8ZMACI 2-5-4000-2044	I Jan. 4 - book order	Lib Purchase Books Durham			3 27-Jan-2022	27-Jan-2022	79.9
FED00001	FEDERATION OF ONTARIO PUBLIC	LIBRARIES					
228 2-5-4000-2020	2022 Membership fee (5001-15000 po	pulation) Lib General Memberships			3 06-Jan-2022	06-Jan-2022	100.0
MID00008	CVS MIDWEST TAPE CANADA						
501507747 2-5-4000-2044	Book order : 'The War Nurse'	Lib Purchase Books Durham			3 27-Jan-2022	27-Jan-2022	93.4
OLS00001	ONTARIO LIBRARY SERVICE						
531	2022 OverDrive subscription				3 27-Jan-2022	27-Jan-2022	0.005.0
2-5-4000-2026		Library - Overdrive/e-books					2,995.9
747 2-5-4000-2026	2022 Provincial E-Resources subscrip	otion Library - Overdrive/e-books			3 27-Jan-2022	27-Jan-2022	1,442.8
PRI00005	PRINCH A/S				2 27 100 2022	27-Jan-2022	
1127 2-5-4000-2026	BYOD printing subscription for WG Lib	rary Library - Overdrive/e-books			3 27-Jan-2022	27-Jan-2022	314.1
ROB00006	ECKHARDT KAYLA					07.1.0000	
JAN. 5/22 2-5-4000-2023	Jan. 5 Dollarama : stickers, loot bags,	, etc Program Development Durham			3 27-Jan-2022	27-Jan-2022	28.
SWA00003	SWAN DUST CONTROL						
5981853 2-5-4000-2015	Jan. 5 mat rental @ Durham Library	Lib Bldg Maintenance Durham			3 27-Jan-2022	27-Jan-2022	21.4
5992699 2-5-4000-2015	Jan. 19 mat rental @ Durham Library	Lib Bldg Maintenance Durham			3 27-Jan-2022	27-Jan-2022	21.4
NES00008	WEST GREY CHAMBER OF COMME	RCE					
709 2-5-4000-2020	2022 Membership dues for West Grey	Library LIb General Memberships			3 06-Jan-2022	06-Jan-2022	100.
				Departmen	t Totals :		5,197.0

MUNICIPALITY OF WEST GREY Council/Board Report By Dept-(EFT)	AP5130 Date : Feb 02, 2022	Page : 2 Time : 12:11pm
Vendor: @HO00001 To ZZZ91192	EFT Pald Date : 01-Jan-2022	To 31-Jan-2022
Batch : 3 To 3	Bank: 2 To 2	
Department: All	Class : All	
Vendor Code Vendor Name Invoice No. Description G.L. Account CC1 CC2 CC3 GL Account Name	Batch Invc Date	Invc Due Date Amount
DEPARTMENT 4000 Library Expense Durham		
Cl03103 C.I.B.C.		
6103 NICHE Niche Academy: online subscription services for Library 2-5-4000-2026 Library - Overdrive/e-bo	3 27-Jan-2022 oks	27-Jan-2022 2,200.00
JAN. 27/22 US US exchange : \$1.3096 Cdn Niche Academy - Library 2-5-4000-2026 Library - Overdrive/e-bo	3 27-Jan-2022 oks	27-Jan-2022 681.12
EAS00001 EASTLINK		
17782440 Durham Library phone/internet/security - January	3 25-Jan-2022	25-Jan-2022
2-5-4000-2017 Lib Connectivity/Interne		145.71
2-5-4000-2016 Lib Telephone/Fax Durh		132.20
2-5-4000-2051 Library - Security Exper		67.52
	Department Totals :	3,226.55
	EFT Paid Total ;	3,226.55
Total Unpaid for Approval :	0.00	
Total Manually Pald for Approval :	0.00	
Total Computer Paid for Approval :	5,731.46	
Total EFT Paid for Approval :	3,226.55	
Grand Total ITEMS for Approval :	8,958.01	



Updates

Friends of the Library

Friends have cancelled their book sale in February. The library is now accepting donations. Since the library doesn't have the storage space, the books will be held offsite.

Updates

- The library opened Feb 1st, once again for in person browsing. We will continue to follow COVID protocols.
- Staff continue to help the public with QR code printing.
- We have applied for a grant for a summer student through the Municipality.
- The library is waiting to hear if we will get PCR tests to hand out to the public.

Training

- 4 Seasons of Reconciliation the Board can take this course. It will cost \$80 per person plus taxes.
- Staff will do First Aid training with the Municipality

Programming

 January programs have been a success. Our craft kits for both youth and adults continue to be popular. The Writers' Retreat now has 10 members. 6

Contract for Library Services- 2022-2024

THE AGREEMENT MADE IN DUPLICATE 31 + DAY OF January, 2022

- BETWEEN: The Grey Highlands Public Library Board Box 280, Flesherton, Ontario NOC 1E0
- AND: West Grey Public Library Board P.O. Box 706 Durham, ON N0G 1R0
- WHEREAS: The Corporation of the Municipality of West Grey Public Library Board wishes to enter into an agreement with the Grey Highlands Public Library Board to provide full library service in all branches to all residents of West Grey for the years 2022-2024 inclusive.
- **NOW WITNESS TO** That in consideration of these presents and other good and valuable consideration, the Grey Highlands Public Library Board and the West Grey Public Library Board agree as follows:

DESCRIPTION OF SERVICES

The Grey Highlands Public Library Board shall provide all services in accordance with the Public Library Act, R.S. O. 1990, Chapter 44.

REMUNERATION

- The West Grey Public Library Board shall pay to Grey Highlands Public Library Board, the amount of \$<u>16,133.34</u> in the year 2022. Subsequent annual payments will be increased by two percent (2%) over the payment made in the previous year.
- The Corporation of the Municipality of West Grey Public Library Board agrees to make the aforementioned annual payment to the Grey Highlands Public Library Board in two equal amounts payable in July and December.

LIBABILITY

- The West Grey Public Library Board shall not be liable for any injury, death or property damage to the branches of the Grey Highlands Public Library, it's employees, board members or agents or for any claim by any third party against the Grey Highlands Public Library Board it's employees or agents.
- The West Grey Public Library Board shall not be liable for any incidental, indirect special or consequential damages or loss of use, revenue or profit of

the Grey Highlands Public Library Board arising out of or in any way related to this agreement or the services.

CANCELLATION

- 1. Either party may terminate this Agreement at any time upon six months notice.
- 2. Any such notice shall be given in writing by person, delivery or mail.
- Notice by mail shall be deemed to have been given on the fourth business day after the postage meter date, the date of mailing.

Chair: West Grey Public Library Board 2022-02-04 DATE Chale. Grey Highlands Public Library Board

West Grey

REQUEST FOR PROPOSAL

RFP WPLG-2022-1

PROFESSIONAL CONSULTING SERVICES

for a

STRATEGIC SERVICE DELIVERY REVIEW

Closing Date and Time: March 2, 2022 3:00 PM local time

Kim Storz, Chief Librarian/CEO West Grey Public Library Board P.O. Box 706, 453 Garafraxa Street South, Durham, ON. N0G 1R0

> Telephone: (519) 369-2107 Fax: (519) 369-9966 Email: <u>kim@westgreylibrary.com</u>

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- A. Project Overview
- B. Background
- C. Scope of Work
- D. Contact
- E. Proposed Project Schedule
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- G. RFP Proposal Submission Requirements
- H. Budget
- I. Indemnification, Hold Harmless and Insurance Requirements
- J. Equal Opportunity
- K. Accessibility
- L. Sustainability
- M. Review and Evaluation Process
- N. Accept or Reject Proposal
- O. Ownership of Intellectual Materials
- P. Termination of Contract

Executive Summary

The West Grey Public Library Board is issuing this Request for Proposal ("RFP") to invite qualified consulting firms or individuals (the "Consultant") to undertake a Strategic Service Delivery Review.

The main objective of this project is to establish a comprehensive Strategic Service Delivery Review, which will include a complete assessment and analysis of existing facilities, space, services, technology, staffing and community demographics. The Strategic Service Delivery Review will provide recommendations related to the ongoing operation of and required improvements to the existing service points and a detailed functional plan for any recommended new facilities. The work completed in the Strategic Service Delivery Review will effectively position the West Grey Public Library to meet the future needs of a growing West Grey and strengthen the Library's capacity to become project ready as funding or partnership opportunities become available.

The Strategic Service Delivery Review will include a service and facility review of all three (3) existing West Grey library branches.

The scope of work shall include, but not be limited to, the following tasks. The Consultant shall:

1) Undertake a values assessment of existing programs and services, facilities and collections, through a comprehensive public consultation process.

2) Assess the impact of existing and future growth patterns and project the anticipated community needs in all areas of library services.

3) Develop a detailed functional plan for any planned or recommended new facilities, including the provision of library services within shared facilities. This functional plan should ensure that the program defines an efficient, flexible and accessible space, able to adapt to changing technological opportunities, changing library services demands, and projected growth.

 Identify the financial implications with detailed cost estimates of proposed recommendations with respect to the existing and future capital and operational models and budgets

5) Develop a monitoring program to ensure that the Strategic Service Delivery Review remains current and relevant as priorities and conditions change.

The Consultant shall attend and/or facilitate meetings, including the following:

1) Initial Project Meeting

2) Progress Meetings

3) Stakeholder Engagement Meetings

4) Present the final Strategic Service Delivery Review to the Library Board, Town Council and Staff

The Consultant Project Manager shall ensure and take the necessary measures to establish the overall process, provide overall direction to the process, liaise with designated Library representatives, when necessary, direct communications, ensure that process and time lines are achieved in order to deliver a complete and comprehensive Strategic Service Delivery Review.

Part B. Background

Municipality of West Grey

The Municipality of West Grey is an urban/rural mix Municipality, with the majority of its approx. 700 sq. km. being farmland and agriculture. The former town of Durham is the urban centre with a population of 2,500 residents. However, growth is on the horizon with a plan of subdivision approved to bring approx. 500 new homes to Durham. West Grey's other urban centres – Ayton, Elmwood and Neustadt – each offer unique village and hamlet character to the municipal identity.

West Grey is home to some significant manufacturing businesses: Durham Furniture is celebrating over 100 years; Gemini Signs' Canadian head-quarters is in Neustadt; Molok International also calls West Grey home for its North American operations.

For more information about the Municipality of West Grey visit <u>www.westgrey.com</u>

West Grey Public Library

The West Grey Public Library Board aims for service excellence while offering a variety of amenities, facilities, programs and services that residents, visitors, businesses and customers need and expect. This past year has brought several changes and transitions, including but not limited to, COVID pressures, staff turnover, increasingly limited resources, evolving regulatory standards, increased need for accountability and increased public expectations for efficient service delivery.

In 2020 the Library completed a Compensation Organizational Review with the Municipality.

Library Vision and Mission

The West Grey Public Library encourages community connections, ignites imagination, and inspires ideas.

The West Grey Public Library offers resources and services inclusive for all.

Core Values

- Accessible
- Diverse & Inclusive
- Engaging & Collaborative
- Innovative & Adaptable
- Integrity
- Welcoming

Facilities

West Grey Library operates three (3) locations, with varying hours, totaling approximately 5,000 square feet, across the Municipality. As the largest branch in the most populated area of the Municipality, the Durham location functions as our primary branch and is home to all the administrative functions and the CEO.

Branch Size & Hours of Operation

Durham Branch	3,200 sq ft	36 hours (prior to
		COVID 38 hours)
Ayton Branch	1,000 sq ft	8 hours (prior to
		COVID 12 hours)
Neustadt Branch	1,000 sq ft	8 hours (prior to
		COVID 12 hours)

West Grey Library has an annual operating budget of approximately \$400,000.

Part C. Scope of Work

The completed Strategic Service Delivery Review will include a comprehensive assessment and analysis of our current facilities, space, services, technology, staffing, and community demographics and will provide a roadmap, effectively positioning the Library to meet the future needs of a growing West Grey. The scope of work shall include, but not be limited to, the following tasks:

The Consultant shall:

- a. Report on current and future community demographics and their impact on all areas of library services;
- b. Report on library staffing and service trends at comparative libraries and standard library guidelines;

- c. Review key workflow processes that can be optimized to achieve efficiencies and improve public services;
- d. Review how the Library has structured the functions and management of the overall organization, and recommend efficiencies that can be achieved while improving public services;
- e. Review staffing at all levels and outline changes through a revised organizational chart, sample job guidelines, and core competencies;
- f. Review programing to ensure optimization of programs, outreach, community input and feedback, technology and other services for the community;
- g. Review current partnerships and library service contracts and future opportunities;
- h. Identify service gaps with recommendations on how to respond;
- i. Create and communicate the prioritized action plan to be implemented in stages; and
- j. Review and prepare performance metric recommendations.

Deliverables

At a minimum, deliverables are to include the following:

- A project plan indicating milestones and timelines.
- An outline of current library services and structures.
- An explanation of findings in a report as outlined above.
- Recommendations on potential efficiencies based on the review under the current structure.
- Develop a monitoring program to ensure that the Strategic Service Delivery Review remains current and relevant as priorities and conditions change.

Meetings

The Consultant's Project Manager and key representatives shall attend meetings, including the following:

1) Initial Project Meeting

• This meeting shall be with representatives of the Library Project Team to review the project objectives, scope and approach and to make arrangements to receive all background data.

2) Progress Meetings

 Regular progress meetings with representatives of the Library Project Team and/or Library Board as required, and including
 a. Discussion and review of draft final report
 b. Conference/phone calls or progress updates via other methods of communications.

3) Stakeholder Engagement Meetings

The stakeholder engagement meetings shall:

1) Include public consultation with a wide variety of demographics from across the municipality.

2) Solicit input from the community with regard to the future development of library programs, services, hours of operation, collections, and facilities.

3) Encourage public's comments on the draft Strategic Service Delivery Review in advance of its presentation to the Library Board.

4) Include specific outreach to Library Board and Staff, representatives of Council and Staff.

- 4) Presentations
 - Presentation of the final Strategic Service Delivery Review to the Library Board for approval
 - Facilitate visual presentation of Board approved Strategic Service Delivery Review to:
 - a. Town Council
 - b. Library and/or Town staff

The number and length of meetings should be assessed by the Proponent based on the scope of work identified in this RFP document and included within their Proposal.

The Consultant's representative(s) attending the meetings shall be thoroughly versed and knowledgeable with respect to the topic of conversation and shall be prepared to answer questions. The representative(s) must have the authority to make the necessary decisions and commitments with respect to matters agreed upon at the meetings.

All presentation materials must be prepared in Microsoft Power Point and Adobe Acrobat PDF (including plans, drawings and maps).

The Consultant shall provide Presentation boards for the stakeholder engagement meetings as required.

The Consultant will be responsible for the preparation of agendas and handout material for all meetings and will submit the material to the CEO at least one (1) week in advance of the meeting. The consultant will also prepare meeting summaries that will be available for distribution to the CEO within one (1) week following the meeting.

The Consultant will be responsible for conducting the meetings, recording and analyzing the results. Costs associated with stakeholder meeting venue rentals and advertising will be borne by the Library and are not to be included in the project price. The Library will be responsible for booking and renting meeting spaces.

Part D. Contact

Questions regarding this RFP should be directed to:

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Kim Storz, Chief Librarian/CEO West Grey Public Library Board P.O. Box 706, 453 Garafraxa St S., Durham, ON N0G 1R0 Phone: 519.369.2107 Fax: 519.369.9966 Email: kim@westgreylibrary.com

Questions via email is the <u>preferred method of contact</u>. All questions and answers will then be distributed to all respondents.

Part E. Proposed Project Schedule

The Project shall comply with the timelines specified below.

Document Issue Date:	February 10, 2022
Question Deadline Date and Time:	February 24, 2022
Closing Date and Time:	March 3, 2022
Anticipated Contract Award Date:	March 17, 2022
Anticipated Contract Start Date:	April 2022
Contract Completion Date:	June 2022

The Consultant shall submit an updated project work plan and schedule to show progress in the form of Gantt charts in monthly increments.

All changes to the Schedule, if any, must be approved by the Library Board.

Any reasonable steps that will advance the completion of the project will be considered.

Part F. Consultant Requirements

Minimum requirements by the consultant for submission of a proposal in response to the RFP shall include the following:

- a) Demonstrated understanding of public library sector, organization and operations including service delivery, research methods, group consensus building, implementation methods, and monitoring and up-to-date processes.
- b) Demonstrated familiarity with the development and implementation of personnel policies including those related to compensation.

- c) Demonstrated experience, competence, and qualifications of the Consultant and the participating staff of successfully providing similar services to public libraries (three references will also be required).
- d) Understanding of the requested services and appropriateness of the proposed work program.
- e) Ability to perform the work in a timely manner, availability of staff (if included) and contingency plans and is to include a proposed work schedule.
- f) Proposals must state the consultant's related business information.

Part G. RFP Proposal Submission Requirements

Consultants interested in providing these services must prepare and submit a Proposal that includes:

a) Cover Letter

The cover letter is to be signed by an officer of the company authorized to execute a contract with the West Grey Public Library Board.

b) Consultant Qualifications

This section shall describe the areas of expertise of current permanent staff whether a sole proprietor or individuals on a team and the scope of services that can be provided by the firm without the services of contractors under the Consultant's direction.

c) Key Personnel

Include a proposed project management structure. Identify the key contact for the project and all personnel, if applicable, who will be assigned to work on this project, including a description of their abilities, qualifications and experience. Include resumes for all key individuals. There can be no change of key personnel once the proposal is submitted without the prior written approval of the West Grey Public Library Board.

d) Subcontractors

Identify any portion of the scope of work that will be subcontracted. Include firm qualifications and key personnel, telephone number and contact person for all subcontractors. The West Grey Public Library Board reserves the right to approve or reject all consultants or internal staff performing consulting services, proposed by the consultant during or after the consultant review and selection process.

e) Project Work Plan

A description of project understanding, detailed work approach and methodology will be identified. The work plan should list specific tasks and any specific considerations, options or alternatives.

f) Project Schedule

Propose a timeline for completion of the review including start date, milestones and target date of completion. Any assumptions regarding turnaround time for Municipal Council or staff review should be clearly noted.

g) Budget

Provide a detailed fee proposal by task for the services identified in the scope of work section of this proposal. Identify sub-tasks and the respective cost in your fee proposal as necessary. This section of your proposal shall include a professional fee schedule (hourly fee chart) for the consultant (and if applicable the consultant's personnel) and the subcontractor's key personnel identified above who would be working on this project. Hourly fees for additional or optional services that may be required shall also be included. Unless specified in the submission, the professional fee schedule shall include any costs associated with complying with the West Grey Public Library Board's insurance requirements. Identify the fee that will be charged for additional public or Municipal Council meetings not identified in the scope of services provided here.

h) References

A list of projects completed by the respondent under which services similar to those required by this RFP where performed shall be listed in your proposal. An emphasis should be placed on projects undertaken within the last five (5) years and if those projects undertaken for public agencies were located in similar sized communities. Include a brief description of the services, dates the services were provided and name and telephone number or references familiar with the services provided.

i) Work Samples

Provide brief descriptions of two projects dealing with Strategic Service Delivery Reviews prepared by or under the direction of your firm. Include in your description the techniques used in the process and the outcome(s).

j) Presentation

Proposers may be requested to be available for an interview with municipal staff as part of the final selection process. The lead member(s)

of the consulting team will be expected to attend any interviews scheduled with the West Grey Public Library Board.

k) Deadline and Delivery

Three (3) bound copies of the proposal on 8 $\frac{1}{2}$ inches x 11 inches paper printed on both sides of the pages and an electronic (PDF) version of the proposal shall be submitted to:

The West Grey Public Library Board PO Box 706, 453 Garafraxa St. S., Durham, ON N0G1R0

Attention: Kim Storz, Chief Librarian/CEO

The deadline for the submission of a Proposal is March 2, 2022 at 3pm *EST*. No information submitted by facsimile or electronic mail (except for the electronic PDF copy) will be accepted unless otherwise requested by the West Grey Public Library Board during the proposal review process. Proposals received after 3pm EST on March 2, 2022 will not be accepted.

Part H. Budget

Proposals should include details on the items that can be delivered within the scope with an associated budget that outlines the number of days required for tasks contained in the methodology, and per diem rates.

The budget should also include costs for travel and other direct expenses associated with the project. All direct expenses are to be billed at actual costs. Consultants are encouraged, but not required, to provide a detail of value added services that can be provided at an additional cost including the cost and rationale for undertaking them. This is to be a separate section.

Part I. Indemnification, Hold Harmless and Insurance Requirements

In addition to other standard contractual terms, the West Grey Public Library Board will require the selected vendor to comply with indemnification, hold harmless and insurance requirements as outlined below:

The Consultant shall indemnify and hold harmless the West Grey Public Library Board (including any of its bodies, agencies, councils and associations and their servants, agents, officers, directors, elected officials, successors, assigns, employees and personal representatives and each of them) from and against any loss resulting from negligence, claim, demand, damages, liability, and costs and permitted assigns. This provision shall survive termination of any agreement resulting from this RFP. The vendor shall procure and maintain, for the duration of this contract, insurance against claims for injuries to persons or damages to property which may arise from or in connection with the performance of the work hereunder by the Consultant, his/her agents, representatives, employees or subcontractors. The cost of such insurance shall be paid by the Consultant. Insurance shall meet or exceed the following unless otherwise approved by the West Grey Public Library Board.

Insurance Requirements

- a) Worker's Compensation coverage as required by the Province of Ontario.
- b) Comprehensive or Commercial General Liability: \$2,000,000 combined single limit per occurrence for bodily injury, personal injury and property damage.
- c) Professional Liability Errors and Omissions: \$2,000,000.
- d) Automobile Liability: \$2,000,000 combined single limit per accident for bodily injury and property damage.

Part J. Equal Opportunity

The Municipality of West Grey is an equal opportunity employer and requires all Respondents to comply with policies and regulations concerning equal opportunity. The Respondent, in the performance of this contract agrees not to discriminate in its employment due to an employee's or applicant's race, religion, national origin, ancestry, gender, sexual preference, age, physical handicap or any other characteristic protected by law.

Part K. Accessibility

The West Grey Public Library Board is committed to and working toward ensuring library services are accessible to all. We strive to meet or exceed the standards set by the *Accessibility for Ontarians with Disabilities Act* ("AODA") which are rules established by the Province to help businesses and organizations identify, remove and prevent barriers to accessibility. The AODA requires accessibility of goods, services, facilities, accommodations, employment as well as information and communication.

Part L. Sustainability

The West Grey Public Library Board recognizes that being sustainable is a responsibility of the West Grey Public Library Board essential to long-term economic prosperity, the social well-being of its residents and protecting environmental capacity and can only occur through community engagement and involvement.

Part M. Review and Evaluation Process

The selection of a Consultant will be based upon a qualitative review of the Proposals submitted. The Library Board may request additional clarifying information from any or all Consultants that submit a Proposal during the review process. The Library Board will evaluate the responses to this RFP and may interview the top rated Consultants or all Consultants. Following the interview, a selection will be made on the selection of the Consultant determined to be the most qualified for the project. It is anticipated that the West Grey Public Library Board will award the winning proponent no later than March 17, 2022.

An evaluation by the West Grey Library Board will be conducted and each proposal will be scored. Proposals will be evaluated on the basis of the following criteria:

a) Experience and Qualifications (35%)

- i. Knowledge of Municipal Organizations and Operations
- ii. Planning and Project Management
- iii. Resumes
- iv. References

b) Approach (35%)

- i. Quality of the Consultant's Approach
- ii. Proposed Framework and Methodology
- iii. Type of Consultation Activities and Events
- iv. Timeline and Duration
- v. Implementation Plan
- c) <u>Budget (30%)</u>

Part N. Accept or Reject Proposal

The West Grey Public Library Board reserves the right to accept or reject any or all proposals and recommendations and may waive minor errors or omissions in any proposal. The West Grey Public Library Board reserves the right to select a Consultant, who in and upon our approval provides the most advantageous solution and demonstrates their ability to provide the expected outcomes of the proposals that will best serve the interests of the West Grey Public Library Board. The West Grey Public Library Board is not obligated to award the contract based on the lowest price or any other particular factor. The West Grey Public Library Board will not be liable or reimburse any firm for the costs they incur to prepare their proposals. The West Grey Public Library Board also reserves the right to substitute components where the West Grey Public Library Board considers that an alternative may be more suitable and the right to modify any and all requirements stated in the RFP at any time prior to the possible awarding of the contract. The RFP does not commit the West Grey Public Library Board to award a contract or to pay any costs incurred in the preparation of a proposal or attendance at a pre-award meeting.

Part O. Ownership of Intellectual Materials

All data collected and all resulting reports and publications prepared by the Consultant will be the exclusive property of the West Grey Public Library Board who reserves ownership rights to all ideas and concepts developed.

Part P. Termination of Contract

Either the Consultant or West Grey Public Library Board may terminate the contract, once awarded, at any time upon giving notice in writing at least thirty days prior to the date of termination without penalty or recourse. In the event of such termination, the Consultant will be paid for services up to and including the date of termination.